## A HAPPY KEIGHLEY A CONTENT PLACE

Keighley Big Local BIG LOCAL PLAN 2018- 2021

Our Vision & Strategy for the Keighley Valley





## **KEIGHLEY BIG LOCAL PLAN 2018-20121**

This is our Vision & Strategy for the Keighley Valley, that assembles and organises the needs, wants and aspirations for the future of the our communities. The Vision for our communities: Happy Keighley; a Content Place. It is a vision supported by Local Trust and to be implemented by the Keighley Big Local Partnership, residents and partners over the next 3 years.

The Keighley Big Local Plan 2018-2021 should be read in conjunction with the *Keighley Big Local Plan 2016-2018* and the *Keighley Big Local Plan Review 2016-2018*.

## **ACKNOWLEGEMENTS**

The Keighley Big Local Partnership would like to thank the many individuals and organisations that have helped in preparing the plan:

RESIDENTS, BUSINESS, COMMUNITY GROUPS AND PROVIDERS SERVING THE KEIGHLEY VALLEY.

### **DELIVERY PARTNERS**

Bradford Youth Service, Get Out More CIC

### INFRASTRUCTURE SUPPORT ORGANISATIONS

Community Action Bradford & Keighley

### KEIGHLEY BIG LOCAL PARTNERSHIP FRIENDS

Cllr Malcolm Slater, Ian Owers, Muppet, Susan Gledhill Wendy Spencer

#### LOCAL AUTHORITIES

Bradford Metropolitan District Council, Keighley Town Council

#### LOCAL TRUSTED ORGANISATION

Airedale Enterprise Services

### LOCAL TRUST

Local Trust aim to inspire and motivate people to get involved and lead change in their communities. Local Trust do this through Big Local – a radically different investment of £220m from the Big Lottery Fund, supporting people in 150 places to make a difference to the things that matter most to them in their community.





## **CONTENTS**

INTRODUCTION	1
[04] About Big Local What Difference will it make? Formation of the Keighley Big Local Partnership	
[06] Why do we need a plan? [10] Our Approach	
Our Vision, Mission, Themes	
KEIGHLEY BIG LOCAL	2
[12] Who we are	
Where we meet [13] Projects in Progress	
OUR THEMES	3
[15] Theme 1: All for Play	
[17] Theme 2: A Great Outdoors	
<ul><li>[19] Theme 3: Community Pride</li><li>[21] Theme 4: Better Together</li></ul>	
[23] Theme 5: Learning Together	
[25] Project Support	
FINANCIAL PROJECTION	4
[28] Financial Projection	
APPENDIX	- 5
[31] Keighley Big Local Plan Review 2016-2018	









# 01 INTRODUCTION

#### ABOUT BIG LOCAL

Big Local is a National Lottery funded programme run by the Local Trust which has awarded an area of Keighley £1 million to help improve quality of life for local residents. All decisions about how that money is spent have to be made by people who live, work or play in the area.

The Big Lottery Fund in England has invested £200 million in 150 urban and rural communities. These are areas of the country that have been overlooked for funding and resources in the past and may face issues including high levels of unemployment, a decline in industry or a need for new support services

Each Big Local area receives at least £1m Lottery funding over the next 10 years, which residents themselves will be in charge of spending on ways to improve their community. This might include creating new facilities for the communities within the area, projects to provide more training and employment opportunities, more activities for older people or improved outdoor spaces.

Big Local is managed by an independent organisation called Local Trust and supported by partner organisations who offer each area support and training opportunities to help residents develop plans and find solutions that work for their communities. Taking action to help build communities capable not only of spending a £1m Lottery investment but securing more in the future

#### WHAT DIFFERENCE WILL IT MAKE?

Over 10 years, Local Trust aims to achieve the following four outcomes:

- Communities will be better able to identify local needs and take action in response to them.
- People will have increased skills and confidence, so that they continue to identify and respond to needs in the future.
- Priorities identified will make a difference to the local community.
- People will feel that their area is an even better place to live.

#### FORMATION OF THE BIG LOCAL PARTNERSHIP

The Keighley Big Local Partnership was formed in November 2015 and has long identified the priorities facing Keighley Valley, not as singular objectives or isolated funding needs but to consider all the communities it is here to serve.

The Partnership brings together residents, businesses, community groups and service providers who all share an interest in delivering the activities outlined in the Keighley Big Local Plan.

The Partnership operates as a unincorporated association with a governing document; a Terms of Reference which outlines the aim of the Partnership- To deliver the Keighley Big Local Plan.



#### WHY DO WE NEED A PLAN?

Whilst Keighley Valley offers many of our communities a good quality of life the Partnership recognise there are significant local challenges, all set against an increasing demand for better, local public services at a time when there is notable pressure on resources. We have a plan to effectively tackle these challenges.

Since the Keighley Big Local Partnership was formed in 2015, its members and partners, business and community groups have worked to tackle these challenges and improve outcomes. The Keighley Big Local Plan 2018-2021 looks to build on the progress of the first plan, capturing learning and focusing on core inequalities. Providing a more focussed and ambitious plan of activities, the Partnership aims to provide opportunity for shared experiences and foster camaraderie which will enable communities to improve the outcomes of the plan and Local Trust programme.

Keighley Big Local shares outcomes [the results we want to achieve], with the Local Trust.. Working towards these outcomes will help us close the gap between our least and most disadvantaged communities. Many inequalities are experienced by all, such as worklessness, health & wellbeing and poverty. Some are more localised to specific communities, for example flooding, poor public transport and poor air quality.

To reflect these more localised inequalities the Partnership continues to recognise the 7 Neighbourhoods within Keighley Valley as originally defined in the Plan 2016-2018.

The Keighley Valley encompasses the neighbourhoods that exist along the River Worth and follow the main rail and road arteries through the Town of Keighley. Consequently, Keighley Valley is a long narrow corridor, the majority of which lies in the Bradford Metropolitan District Council local authority Ward of Keighley East



Keighley Valley boundary as defined by Local Trust and the 7 Neighbourhoods within as identified by the Partnership.



#### WHY DO WE NEED A PLAN?

It is difficult to accurately measure the exact amount of resources we bring in to Keighley Valley through our activities and particularly where in-kind support is given.

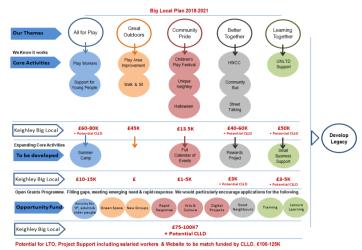
We recognise that it is not all about the money; it is the people that make the difference and we need plan to remind ourselves of our outcomes and communicate with our communities what we want to achieve. Some of our most successful activities have been in the ability of our communities to make the most of, and build on existing relationships to secure other resources, forge new partnerships and maximise impact. We need a plan to communicate this to our partners. During the lifetime of this plan, there exists opportunity to do this on a scale beyond our experiences so far.

In December 2018, Bradford district secured ERDF investment to stimulate the local economy and deliver jobs and growth. Two of the most deprived areas of the district have been awarded over £5.4 million in matched EU funding via the Leeds City Region European Structural Investment Fund to support activity that addresses local needs and opportunities over the next five years: 2018-2023.

The funding will lead to Community Led Local Development [CLLD] being set up in the Keighley East Ward, of which a large proportion is the Keighley Valley. CLLD is about local people getting involved and taking a lead on activity that provides sustainable economic benefits; a key feature of the programme providing Big Local with an opportunity to 'raise its game'.

Our consultation, engagement and feedback has provided a sound basis for the activities our communities want us to deliver. The chance to match resources with CLLD has provided us with an opportunity to further develop those activities, providing for a more ambitious programme and also consider different means of delivery.

Over the next few months we will continue to work closely with residents, organisations, service providers, and the public and private sector to develop, initiate and define activities. A good way to do that is to provide those stakeholders with the means to connect with Keighley Big Local and CLLD- through a flexible plan, one that can evolve and adapt. We have purposely not mapped out a fully structured plan, but will construct it gradually whilst identify emerging opportunity.





### **OUR APPROACH**

To help identify inequalities and pull together our understanding of the challenges our communities face, we have used a range of information including: Local Statistics; Participative Democracy & Community Consultation together with focussed Partnership discussion guided by professional expertise from our Big Local friends. Scrutiny of the information we collected has led to a number of objectives, agreed by the Partnership, all of which are deemed to benefit all the communities within the Keighley Valley.

[Refer: Appendix; KEIGHLEY BIG LOCAL PLAN REVIEW]

#### **OUR VISION. MISSION & THEMES**

Our ambition is set out through the following vision: 'A Happy Keighley. A content Place'.

And a mission statement to which all our communities can subscribe: 'Big Local Keighley Valley will give people the power to create communities where everyone of all ages has the chance to live and play, where streets and open spaces are clean, safe and welcoming, with a supportive community which is strong and fair - a community that learns and celebrates together'. A resident led community hub, Big Local Keighley Valley will be the organisation of choice for those people who want to make the area an even better place to live'

In this plan we have consolidated our original Seven Themes to Five, providing a framework for more focussed activity.

Our plan is structured around 5 Themes each with its own agreed outcomes. Our activities aim to improve these outcomes and in-turn help us meet the outcomes we share with Local Trust.

Our Five Themes [& Outcomes] are:

ALL FOR PLAY: More opportunity to play for all people aged 1-101 years; More support and care for young people

A GREAT OUTDOORS: More improvements to the street environment; Fewer people experiencing anti-social behaviour, More welcoming, well-managed natural green spaces, woodland and riverside

COMMUNITY PRIDE: More communities active together to share common experiences and have fun. More celebration of our built heritage, our people and customs

BETTER TOGETHER: More people benefiting from an offer of practical help; Improved access to existing and new community services, activities and events

LEARNING TOGETHER: More people reconnecting with learning and follow an interest; More people benefitting from greater investment and better support for their new and existing businesses



## <sup>2</sup> KEIGHLEY BIG LOCAL

#### WHO WF ARE

Many people are involved in making Keighley Big Local a success and it is the role of the Keighley Big Local Partnership to guide the overall direction of Big Local in our area.

The current Partnership membership is made up of Eleven Residents and Four people who regularly volunteer in the Keighley Valley all of whom have the right to vote. One member- one vote. They are supported by 'Big Local Friends'; paid workers and elected members who share their knowledge and skills to provide the best platform for good, informed decision making. 'Big Local Friends' do not have voting rights.

#### WHERE WE MEET

Throughout our engagement with residents, it has become apparent there is a shortage of neutral meeting spaces and community centres in the Keighley Valley. We have therefore made efforts to work with Partners in the private and public sector to establish a number of spaces as Big Local venues. It's difficult to put a one-size-fits-all description on our venues—they provide for the individual needs of residents, tucked away in the heart of community life, in spaces where people naturally congregate with neighbours.

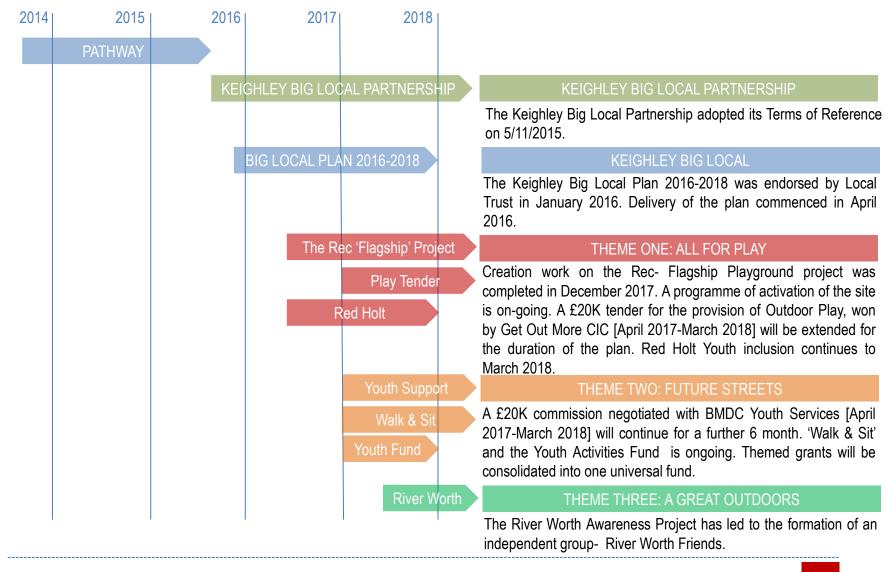
- [1] Mother Hubbard's Fish Restaurant
- [2] De Café
- [3] Parkwood Centre for Young People
- [4] Airedale Enterprise Services
- [5] Hainworthwood Community Centre
- [6] Grove House



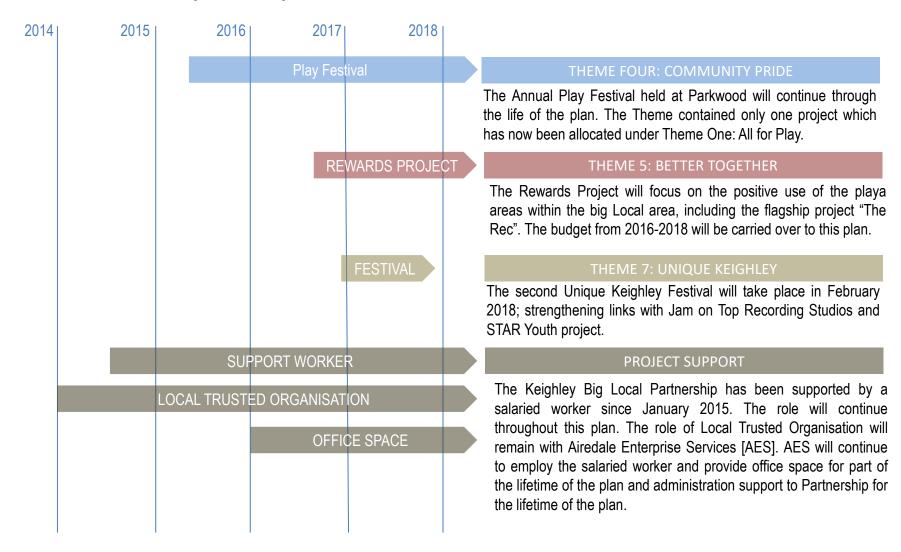
We complement these meeting spaces with 'Street Talking'; a partnership with the Area Coordinators Office, street surgeries provide residents with the opportunity to talk to Big Local and service providers, close to home about their community. They take place on a street corner, pocket park or doorstep.

We also commission the HALE community bus which is equipped with a kitchen and meeting room. This has become a popular, well used resource, particularly in the winter months.

### PROJECTS IN PROGRESS [FISCAL YEAR]



### PROJECTS IN PROGRESS [FISCAL YEAR]



## OUR THEMES

#### THEME ONE: ALL FOR PLAY

A safe environment for play remains the number one priority for the residents we spoke to. Residents told us their children spend a decreasing amounts of time outdoors; part of the problem is parents and guardians find it a challenge to balance reasonable concern and the desire to let children play outside, particularly in the many communities within the Keighley Valley Big Local area where green open space and formal play provision is limited. Our contract with Get Out More CIC, to deliver exciting outdoor play will be extended. Play Workers will also offer opportunity for Parents, Guardians and Partner organisations to learn new skills to deliver play work. In a formal and leisure learning capacity. A new Summer Camp will also be developed to showcase our achievements. In this theme we will continue to address our communities perceptions of young people and anti social behaviour. We will provide focused opportunity for young people to be more proactive & creative; making a positive contribution to our neighborhoods through practical action. Play is not just essential for children; it can be an important means of improving mood and well being for young people and adults as well. This theme aims to increase opportunity for play by encouraging local solutions through partnership work, enhancing established services and creating new services and provision.

### This theme will provide:

OUTDOOR PLAY WORKERS £69,000
SUPPORT FOR YOUNG PEOPLE £10,000
SUMMER CAMP £09,000
KEIGHLEY BIG LOCAL SMALL GRANTS Applications



More opportunity to play for all people aged 1-101 years

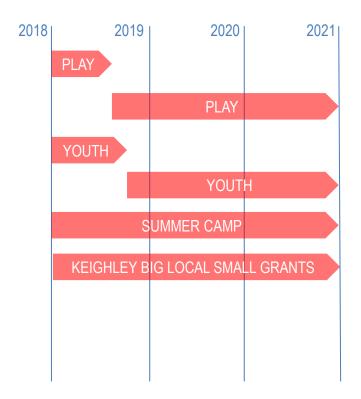
More support for young people aged 11-19 years.







#### ALL FOR PLAY 2018 - 2021



#### THEME ONE: ALL FOR PLAY

Get Out More CIC will continue to deliver a programme of Outdoor Play activity for 6 months; April 2018 to March 2021. Thereafter, from September 2018 it is hoped a 30 month contract incorporating a significant training will begin, match funded through CLLD.

BMDC Youth Services will continue to provide support for young people for a period of 6 month, until August 2018. Additional grant criteria will require Youth Service to design a new programme of support to resource and deliver Youth support and Youth Worker training for young people. CLLD funding will be sort.

A new summer camp will be run from Marley Sports Ground during the School Summer holidays. BMDC Youth Service and Get Out More CIC will design, resource and deliver this portion of play work.

The Keighley Big Local 'Opportunity' fund will support activities and provision of capital items which address inactivity and provide opportunity to getting more people involved in play and sport.











# OUR THEMES

#### THEME TWO: A GREAT OUTDOORS

The majority of residents we spoke to recognise the wealth of green open space and green corridors which exist within our area of interest. The Keighley Valley [and adjoining neighbourhoods] consist of a number of green open spaces. ranging from recreation grounds, formally laid out parks, semiancient woodland, canal & river corridors and small areas of land located on streets known as 'pocket parks'. Many residents feel that unprecedented budget constraints have led to spaces being under managed, becoming less attractive and underused. Much of this open space is managed by the Local Authorities and Social Housing providers. Although underused, these open spaces contribute to our communities overall quality of life; providing habitats where nature and wildlife can thrive and where communities can enjoy healthy lifestyles while in-turn building stronger communities. We want to connect these open spaces and promote a culture of embracing streets as 'friendly' public space. Encouraging businesses and community organisations to work with us to install more seating.

This theme will support practical action and organised activity which will encourage our communities to work more closely with land managers and build community effort to improve the environment for all.

This theme will provide:

PLAY AREA IMPROVEMENTS WALK & SIT

£30,000 £15,000 More improvements to the street environment



Fewer people experiencing antisocial behaviour

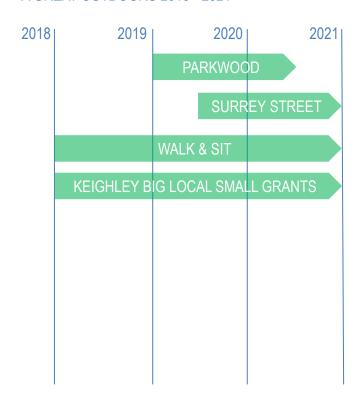
More welcoming, well-managed natural green spaces, woodland and riverside







#### A GREAT OUTDOORS 2018 - 2021



#### THEME TWO: A GREAT OUTDOORS

Funding will be made available for the purchase and installation of new playground equipment and the activation of Play areas with the aim of creating & maintaining exciting areas for children and young people of different ages and ability to play. The funding is to be used for improvements to Parkwood play area & Surrey Street play area. A key priority is the formation of a 'Friends of' group geared to capture maximum long term benefits for user groups and residents. The Partnership will work with the emerging groups and the land managers to also provide a sustainable management plan for both sites. Walk & Sit is an initiative to ensure that the rights of way network is improved, defined, properly maintained and publicised. With the support of our local authorities, the Keighley Big Local Partnership will encourage community and business involvement and increased enjoyment of our footpath network, snickets and Rights of Way.

The Keighley Big Local 'Opportunity' fund will support projects that deliver a physical environmental improvement and/or encourage use and long term sustainability of the street environment and green outdoor spaces.













# 3 OUR THEMES

#### THEME THREE: COMMUNITY PRIDE

Many of our residents do not share a sense of belonging and being a part of the community and that there is not enough opportunity to interact and share common experiences. We want to continue to provide opportunity for celebration. We will aim to further establish the annual Children's Play festival as well as support other initiatives; larger events or small residents-only street parties, a celebration of an occasion, a fundraiser or a opportunity to simply bring people closer together. Supporting activity, projects, festivals and special events which provide effective marketing of the Keighley Valley we can help reverse any negative images of the area. By sharing the skills our residents gain organising these we will be able to help others achieve a day to remember too. This theme will promote local, regional and national initiatives as well as a celebration of our built heritage, our people and customs across the decades. Providing opportunities for all ages to explore different parts of the area that help to piece together the story of where we live. In the long term we hope to use this theme to encourage activity and networks between employers and residents that can sustain partnerships and develop mutual beneficial goals for social and economic impact

This theme will provide:

PLAY FESTIVAL £06,000
UNIQUE KEIGHLEY FESTIVAL £06,000
HALLOWEEN GOLDEN TICKET EVENT £03,000
KEIGHLEY BIG LOCAL SMALL GRANTS Applications



More communities active together to share common experiences and have fun

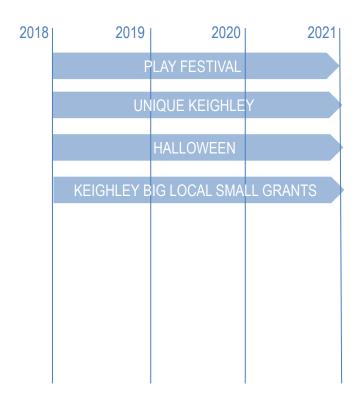
More celebration of our built heritage, our people and customs







#### COMMUNITY PRIDE 2018 - 2021



#### THEME THREE: COMMUNITY PRIDE

Keighley Big Local Partnership will continue to evolve the Parkwood Play & Unique Keighley Festivals. Managing and developing the events provides many opportunities to get more local people involved in celebration, and attract visitors to Keighley Valley. Parkwood Play Festival will remain a platform for local providers and new and emerging social enterprise, supported in our other themes. Unique Keighley will continue to forge effective collaborations with the private sector and deliver for local businesses by adding spend into the local economy.

The Golden Ticket Halloween event will continue to reward those people who are the heart and soul of the Keighley Valley community. The event will include informal engagement to inform future plans and excellent PR opportunity.

The Keighley Big Local 'Opportunities Fund' Fund will support local and small scale events throughout the Keighley Valley which are of benefit to local residents, contribute towards the wider community and promote community engagement and enhance local image.













# OUR THEMES

#### THEME FOUR: BETTER TOGETHER

Residents recognise the strength of community and we want to continue to build upon demonstrations of strong community bonds. Excelling in times of crisis, like during the floods of 2015, despite the devastation, communities throughout the Keighley Valley embraced a heartening community spirit. Our aim is to make all the difference with an offer of practical help, establishing a trusted and effective bridge between individuals and the statutory services and the wealth of local voluntary and community sector organisations active throughout the district that are able to offer help. Positive change and individual efforts will be encouraged through a Rewards scheme, acknowledging those people young and old who continually go the extra mile to help our residents and put the needs of others first. By building on what already exists we improve our outcomes and help make Keighley an even better place to live and community spaces play a vital role as an anchor, providing sustainable, secure and accessible space. Our only Community Centre is under threat and its loss would pose a significant, negative impact on our communities. Where there is little provision for residents to meet. we will provide temporary safe, comfortable environments for engagement.

This Theme will provide:

HAINWORTHWOOD COMMUNITY CENTRE £25,000 HALE COMMUNITY BUS £09,000 STREET TALKING & RAPID RESPONSE £03,000



More people benefiting from an offer of practical help

Improved access to existing and new community services, activities and events





#### BETTER TOGETHER 2018 - 2021



### THEME FOUR: BETTER TOGETHER

Keighley Big Local will work closely with the Management team of Hainworthwood Community Centre to develop a vision, business plan and sustainable delivery model. Funding will give the Centre the opportunity to test out new, creative approaches, develop their volunteer base and add capacity. The HALE Community Bus will be commissioned to continue delivering outreach projects and events throughout the Keighley Valley, particularly with those communities who may not otherwise access our activities due to a lack of meeting space. Street Talking, our partnership with Area coordinators Office to deliver street surgeries will provide residents to air their main concerns and aspirations for neighbourhood.

The use of Rapid Response grants will also continue as a means of providing 'quick fix' grass root community action, with the aim of leading to more organised and ambitious projects. We will develop further an incentive and reward project with the public and private sector. Piloting a different way of interacting with our communities and providing popular rewards that residents will want and will work to achieve.

The Keighley Big Local 'Opportunities Fund' will support activities where neighbours are working to make their communities a better place to live, with an offer of practical help.









# 3 OUR ACTIVITIES

#### THEME FIVE: LEARNING TOGETHER

Many residents face barriers to participation in training and leisure learning. These barriers include peer pressure, carer commitments, lack of entry level qualifications and the confidence to access learning and new experiences. By working with established providers we aim to widen opportunities to take up learning and skills by tackling disadvantage and removing barriers.

And, where appropriate, encourage another step forward. Keighley Big Local wants to build a lasting legacy by strengthening local economies and promoting entrepreneurship, innovation and meaningful employment. We will do this through partnership work with Airedale Enterprise Services [AES] and UNLTD. AES will provide support and seed funding to small business. Our previous work with ULTD has demonstrated that social entrepreneurs and the ventures they run create real benefit for local residents. Social entrepreneurs can create services that fit local needs because they live there too. We will endeavour to further support local enterprise and business by encouraging their involvement in delivering the Big Local Plan.

This Theme will provide:

UNLTD SOCIAL ENTERPRISE SUPPORT £50,000
SMALL BUSINESS SUPPORT £07,500
KEIGHLEY BIG LOCAL SMALL GRANTS Applications



More people reconnecting with learning and follow an interest

More people benefitting from greater investment and better support for their new and existing businesses





#### LEARNING TOGETHER 2018 - 2021



#### THEME FIVE: LEARNING TOGETHER

Keighley Big Local Partnership has made a commitment of £50,000 to support new and established social entrepreneurs over a the lifetime of the plan. The support aims to provide more residents with the opportunity to make more money that stays in the local economy, more businesses and social ventures able to survive and carry on employing local people and more influence and control over the services communities want.

To complement the support for Social Enterprise, a Small Business Support programme will provide financial assistance to local businesses [without social aims] to aid them in meeting their objectives. We aim to secure further resources through CLLD, with delivery of support, including business advice and a seed funding by AES, our LTO.

The Keighley Big Local 'Opportunities Fund' will support activity that enables all communities to participate in short courses, workshops, conferences and leisure learning activity.













# 3 OUR THEMES

#### PROJECT SUPPORT

Big Local is an ambitious resident-led programme and the Keighley Big Local Partnership recognise we can not improve our Outcomes alone. We seek and build relations with partners, both organisations and individuals to be involved in the design of strategy and delivery of activities in order to give us all the best chance of being successful.

The Keighley Big Local Partnership acknowledges the support given to it by the Local Trusted Organisation [LTO], Keighley Area Coordinators Office [ACO], the Community Development [CD] Worker for Keighley East and the Big Local Development worker hosted by Airedale Enterprise Services.

Our LTO was chosen by Keighley Valley residents in 2012 to administer and account for the distribution of our funding. The Partnership recognise Airedale Enterprise Services has the appropriate skills and structures in place to support us and should continue in the role. We will continue to work with the ACO and the CD Worker. Both are represented on the Partnership, along with elected members who can share resources, local knowledge and bring particular skills and expertise.

SALARIED WORKER	£90,000
WEBSITE DEVELOPMENT	£15,000
OFFICE SPACE	£05,400
ADMINISTRATION SUPPORT	£09.000

Administrating and accounting for the distribution of funding

Supporting the delivery of activities & services on behalf of the Big Local partnership





#### PROJECT SUPPORT 2018 - 2021



#### **PROJECT SUPPORT**

Airedale Enterprise Service will continue in its role as Locally Trusted Organisation. The not-for-profit company will host Keighley Big Local salaried workers and provide office space and office support to both the Partnership members and the salaried workers.

The salaried support worker will keep the job description drafted in 2016 and the Job Title of Project Coordinator. The post of Projects Coordinator will be increased from 0.6FTE to 0.8FTE in recognition of a more ambitious Big Local Plan. The Projects Coordinator will be complemented by a new post of Website Development at 0.2FTE. This post will be reviewed in 2021

Airedale Enterprise Services will continue to provide office space for both salaried workers. Opportunity for office space in the Keighley Valley will be assessed against current needs.

A Training & Housekeeping budget will be attached to the Partnership.

















## 4 FINANCIAL PROJECTION

### PROJECT ACTIVITY

	PROJECT	KBL £K	YEAR [	1] 2018-	2019		T	YEAR	[2] 201	9-2020		[T]	YEAR	[3] 202	0-2021		[T]	TOTAL
			Q1	Q2	Q3	Q4		Q1	Q2	Q3	Q4		Q1	Q2	Q3	Q4		
1	Outdoor Play/ Camp	£013,000	5000	8000	-	-	13K	-	-	-	-	0	-	-	-	-	0	£013,000
1	Outdoor Play + CLLD	£056,000			5000	5000	10K	5000	8000	5000	5000	23K	5000	8000	5000	5000	23K	£056,000
1	Youth Support	£010,000	5000	5000	-	-	10K	-	-	-	-	0	-	-	-	-	0	£010,000
1	Youth Support + CLLD	£030,000			3000	3000	06K	3000	3000	3000	3000	12K	3000	3000	3000	3000	12K	£030,000
		£109,000																£109,000
2	Play Area Improvements	£030,000	-	-	-	-	-	15k	-	-	-	15K	15K	-	-	-	15K	£030,000
2	Walk & Sit	£015,000	-	-	5000	-	05K	-	-	5000	-	05K	-	-	5000	-	05K	£015,000
		£045,000																£045,000
3	Play Festival	£006,000	-	2000	-	-	02K	-	2000	-	-	02K	-	2000	-	-	02K	£006,000
3	Unique Keighley	£006,000	-	-	-	2000	02K	-	-	-	2000	02K	-	-	-	2000	02K	£006,000
3	Halloween	£003,000	-	-	1000	-	01K	-	-	1000	-	01K	-	-	1000	-	01K	£003,000
		£015,000																£015,000
4	Hainworthwood CC	£005,000	2500	2500		-	05K	-	-	-	-	-	-	-	-	-	-	£005,000
	Hainworthwood CC+ CLLD	£020,000			5000	5000	10K	5000	5000	-	-	10K	-	-	-	-	-	£020,000
4	HALE Community Bus	£027,000	3000	-	3000	3000	09K	3000	-	3000	3000	09K	3000	-	3000	3000	09K	£027,000
4	Rapid Response	£003,000	0250	0250	0250	0250	01K	0250	0250	0250	0250	01K	0250	0250	0250	0250	01K	£003,000
4	Rewards Project	£002,000	-	-	-	-	-	2000	-	-	-	02K	-	-	-	-	-	£002,000
		£057,000																£057,000
5	UNLTD + Local Trust	£050,000	16600	-	-	-	16.6k	16.6	-	-	-	16.6	16.6	-	-	-	16.6	£050,000
	Small Business Support	£007,500	-	-	0750	0750	1.5K	0750	0750	0750	0750	03K	0750	0750	0750	0750	03K	£007,500
		£057,500																£057,500



# o1 FINANCIAL PROJECTION

### **GRANT PROGRAMME**

SUPPORT	KBL £K	YEAR [1] 2018-2019			Т	YEAR [2] 2019-2020				[T]	YEAR [3] 2020-2021				[T]	TOTAL	
Grant Programme	£075,000	25000	-	-	-	25K	25000	-	-	-	25K	25000	-	-	-	25K	£075,000
	£075,000																£075,000

### PROJECT SUPPORT

PROJECT SUPPORT	KBL £K	YEAR	YEAR [1] 2018-2019			Т	YEAR [2] 2019-2020				[T]	YEAR [3] 2020-2021				[T]	TOTAL
		Q1	Q2	Q3	Q4		Q1	Q2	Q3	Q4		Q1	Q2	Q3	Q4		
Salaried Worker [+ on costs/ oh]	£090,000	7500	7500	7500	7500	30K	7500	7500	7500	7500	30K	7500	7500	7500	7500	30K	£090,000
Website Development	£015,000	1250	1250	1250	1250	05K	1250	1250	1250	1250	05K	1250	1250	1250	1250	05K	£015,000
Office Space	£005,400	0450	0450	0450	0450	1.8K	0450	0450	0450	0450	1.8K	0450	0450	0450	0450	1.8K	£005,400
Partnership Budget/ Training	£009,000	0750	0750	0750	0750	03K	0750	0750	0750	0750	03K	0750	0750	0750	0750	03K	£009,000
	£119,400																£119,400

### **TOTAL SPEND**

		MATCH FUND	ING	
KEIGHLEY BIG LOCAL 2018-2021	KBL £K	UNLTD	CLLD	TOTAL
PROJECT ACTIVITY	£283,500	£100,000	£115,500	£499,000
GRANT POGRAMME	£075,000		£025,000	£100,000
PROJECT SUPPORT	£119,400			£119,400
	£477,900	£100,000	£140,500	£718,400

KEY	
	Funding requested from Local Trust
	Funding secured from UNLTD/ Local Trust
	Funding identified from CLLD. Opportunity Only.

# 5 APPENDIX

KEIGHLEY BIG LOCAL PLAN REVIEW 2016-2018